Earthquake Safety and Emergency Response Bond Program 2010, 2014 & 2020

Quarterly Status Report
January through March 2021

Prepared for the:
- Office of the Chief Medical Examiner
- Department of Emergency Management
- San Francisco Fire Department
- San Francisco Police Department
- Public Utilities Commission
- Recreation and Parks Department

Submitted by
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# Earthquake Safety and Emergency Response Bond Program

## (ESER 2010, 2014 & 2020)

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Executive Summary

The $412.3 million Earthquake Safety and Emergency Response 2010 (ESER 2010) Bond Program consists of three components: Public Safety Building, Neighborhood Fire Stations & Support Facilities, and Auxiliary Water Supply System. In this reporting period, under the Neighborhood Fire Stations, Station 5 achieved final completion.


The Office of the Chief Medical Examiner project was inaugurated in November 2017 and is fully operational. The Executive Architect’s final payment is pending LEED Gold certification which is under review by the U.S. Green Building Committee (USGBC).

At the Capital Planning Committee meeting of April 30, 2018, Capital Planning staff directed the ESER Program Manager to suspend four (4) ESER 2014 projects – 2 police and 2 fire – to approximate the $8.645M needed to align with the modified Traffic Company & Forensic Services Division project scope. These projects will remain suspended until the trade bid packages are largely bought-out and the true TCFSD budget deficit understood. Construction at the site continues to progress apace. During the current reporting period the exterior envelope was completed, interior build-out continued, and permanent power and gas service were delivered to the facility.

Under Neighborhood Fire Stations component, the floating Fireboat Station 35 has seen the exterior envelope completed, substantial progress at the building’s interiors, and structural strengthening work at the north and south aprons of Pier 22½; the Focused Scope category projects are proceeding apace, adhering to stipulated schedules and budgets. Under ESER 2020, initial planning work has commenced on the Fire Training Facility and Fire Station 7 Replacement projects and an MOU between Public Works and the Fire Department is under review.

Under ESER 2014 Police Facilities component, the Northern, Taraval, and Richmond Station Renovation Project achieved Final Completion on March 26, 2021; the Park and Ingleside
Station Project achieved Final Completion on March 3, 2021; and the Bayview and Tenderloin Station MEP Upgrades Project achieved Substantial Completion on March 3, 2021 with Final Completion anticipated in May 2021. Under ESER 2020, the Police Facilities component will consist of five selected improvement projects: Ingleside District Police Station Replacement; Taraval District Police Station Structural Upgrade; Lake Merced Police Pistol Range Replacement; Mission District Police Station Structural Improvement; and the construction of a temporary Police Surge Facility to enable the work at the Ingleside and Taraval sites. Planning and conceptual design work will begin in April 2021 for all five projects.


At the end of March 2021, the ESER 2020 program received proceeds from the first bond sale. Pre-bond expenditures are under review and will be reimbursed to Capital Planning. As of this reporting period, no additional expenditures under the ESER 2020 program have been incurred.

To date, the ESER 2010 program has received the proceeds of six bond sales totaling $412,300,000 and in addition has received interest earned with a current total appropriation of $415,372,929. The ESER 2014 program has received the proceeds of three bond sales totaling $397,988,157, inclusive of savings from cost of issuance which has been appropriated to the other program components. The ESER 2020 program has received the proceeds from the first bond sale, totaling $80,536,045 (net of underwriter’s discount fee and bond premium).

Please refer to the following report for further details or visit the ESER website at www.sfearthquakesafety.org for previously issued reports.
Program Summary and Status

Public Safety Building (ESER 2010)

Location: Block 8 in the Mission Bay South Redevelopment Area. The block is bounded by Mission Rock, Third, and China Basin Streets.

Project Description: The Public Safety Building (PSB) is meant to provide a new venue for the SFPD Headquarters – effectively the command and control administration of the City’s police department – and includes the relocation of Southern District Station and a new Mission Bay Fire Station #4. Included in the project is the reuse of Fire Station #30, which will serve as the Arson Task Force HQ and provide a community meeting room at the ground level. Historic resource consultants have determined that the existing fire station is eligible for the National Register of Historic Places. Consistent with the Mission Bay SEIR Addendum No. 7, Mitigation Measures, Item D.02, this facility will be retained and reused in a manner that preserves its historic integrity. The other components of the project will be designed to be respectful of the historic integrity of the existing fire station.
Project Background: The functionality of the entire police department in the event of a major catastrophe relies on the ability of the police leadership within police command center headquarters to promptly and properly coordinate public safety services in the city. The district station plays an equally critical role in providing responsive public safety to residents of San Francisco in a timely manner. This station deploys officers 24/7 to the Southern District, who are the first responders to public calls for service, as well they provide support to other first responders including the Fire Department, Medical Examiner, and emergency medical services.

Project is complete and the facility is occupied.

Project Budget: Project Cost, inclusive of all change orders to date, tracked to within the Total Project Budget of $243M (GO Bonds and general funds).
Neighborhood Fire Stations (ESER 2010)

**Component Description:** The ESER bond will renovate or replace selected fire stations to provide improved safety and a healthy work environment for the firefighters. The selected stations are determined according to their importance for achieving the most effective delivery of fire suppression and emergency medical services possible.

**Background:** All of the 43 San Francisco Fire Stations have, as a result of minimal deferred maintenance over decades, yielded building conditions that potentially compromise the safety and health of firefighters. Many stations have structural/seismic and other deficiencies that could inhibit their continuous functionality. It is assumed that some may not be operational after a large earthquake or other disasters, hindering the ability of the firefighters to respond to calls for service. Seismic capacity study of key fire stations—10 of 43—has yielded necessary insight into their ability to sustain operational effectiveness. Additional stations will be examined as funding is provided.

Prior to approval of the bond program, the majority of the City’s fire stations, and support facilities were generally assessed for their respective condition and to identify vulnerabilities or deficiencies that could compromise their essential role as deployment venues for first responders.

For budget planning purposes, the assessment reports were reviewed by cost estimators who prepared estimates of the cost of correcting the conditions noted in the assessments. The cost estimates indicate only the overall “order of magnitude” of the various facility deficiencies and relative proportions of various types of work.

Preliminary assessment of the neighborhood fire stations indicate that the sum of all existing maintenance generated deficiencies would require a budget exceeding $350M to correct, significantly more funds than are available in this bond for such purposes. Therefore, additional detailed planning is required to focus the expenditures of this bond towards the most beneficial and cost-effective immediate rehabilitation and/or improvement projects.

A list of projects to be completed by the ESER 2010 bond was identified by Public Works and the Fire Administration and accepted by the Fire Commission at their meeting of September 23, 2010.

The ESER 2010 bond program is anticipated to complete improvements to 24 of the 43 neighborhood fire stations. The approved slate of projects was presented to the SF Fire Commission on April 26, 2012.

In addition, Public Works certified two Master Job Order Contracts (JOC) with specialty door contractors, National Garage Door and Byron Epp, for the remaining Apparatus Bay Door Replacements. ESER 2010 will fund the replacement of apparatus bay doors at ten stations. Scoping and pricing for the work is underway with material procurement anticipated to begin in Fall 2019.
The following is a detailed status per project:

**Seismic Projects**

**Fire Station No. 16 (Marina District)**
Substantial completion was achieved on January 10, 2019. As a result of the overall delay of the project, Public Works has assessed liquidated damages from July 17, 2018 to January 10, 2019, in the amount of $474,872. SFFD began occupying and operating out of the new station on January 16, 2019 and a ribbon cutting ceremony was held on January 31, 2019. Final completion was achieved on July 18, 2019.

**Fire Station No. 5 (Fillmore District)**
SFFD began occupying and operating out of the station on April 29, 2019. A ribbon cutting ceremony was held on May 1, 2019. Final completion was achieved on February 19, 2020. Final payment was issued to the contractor in April 2020. Public Works is in the process of closing out the project’s financials. On December 17, 2020, project was awarded LEED Gold Certification New Construction from the United States Green Building Council (USGBC).

**Fireboat Station 35: (See ESER 2014 this report)**
Fireboat Station 35 will occur within ESER 2014 Program, however, the pre-design and CEQA and environmental review costs of $687,125 occurred under ESER 2010. The budget that was identified for Station 35 was funded by ESER 2010 and the Fire Facilities Bonds funds totaling $17M. The ESER 2010 funding will be used to offset Station 5 and 16. The Fire Facilities Bond funds will continue to supplement ESER 2014 funds for Station 35.

**Equipment Logistics Center (ELC):**
The ELC project was identified after the passage of the bond – it was suggested as a project combining the Bureau of Equipment (BOE) and Emergency Medical Services (EMS). In this configuration, the total functional program area makes it infeasible to occur at the current EMS
venue at 1415 Evans; more significantly, the budget for such a project is not available within the ESER 2010 NFS funding.

SFFD requested that Public Works prepare a program analysis and cost estimate for the EMS apart from the BOE for consideration in the proposed 2016 Public Health and Safety Bond – which received 79 percent voter approval in June 2016.

**Comprehensive Project: Station 36**
Project was successfully completed and SFFD reoccupied the station on November 19, 2014.

**Focused Scope Projects**

**Roof Replacements – 15 Stations – Complete**
Summary: The scope consists of installing new roofing systems and upgrading exhaust fans at fifteen (15) stations (FS 2, 6, 10, 13, 15, 17, 18, 26, 28, 31, 32, 38, 40, 41, and 42).

**Exterior Envelope Improvements – 16 Stations – Complete**
Summary: The scope consists of paint and ancillary work to prevent water intrusion at sixteen (16) stations (FS 2, 6, 10, 13, 15, 17, 18, 26, 28, 31, 32, 38, 40, 41, 42, and 49).

**Emergency Generator Replacement – 5 Stations – Complete**
Summary: The scope consists of installing new emergency generators and related ancillary scopes of work at five (5) stations (FS 6, 12, 15, 17, and 21).

**Shower Reconstruction – 9 Stations – Complete**
Summary: The scope of work consists of installing new shower stalls including shower pans, shower heads, divider walls, glass doors, floor drains, p-traps, access panels, and ancillary scopes of works at nine (9) stations (FS 6, 13, 15, 17, 18, 26, 38, 40, and 41). Stations 17 and 18 were put on hold by SFFD due to scope complexity.

**Mechanical Scope – 15 Stations – Complete**
Summary: The scope is structured into two phases: Phase 1 – Investigation and Scope Validation, and Phase 2 – Execution of Work. Work was completed at fifteen (15) stations (FS 2, 6, 10, 13, 15, 17, 18, 26, 28, 31, 32, 38, 40, 41, and 42).

**Window Repair – 12 stations – Complete**
Summary: The scope consists of installing new latch, handle, weep holes, sealant and weather-strip to existing windows, replacing broken panes of glasses, and adjusting alignment and resealing the perimeter of the frame to watertight at twelve (12) stations (FS 2, 6, 17, 25, 26, 28, 31, 32, 38, 40, 41, and 42).
**Additional Focused Scope**

Summary: Additional Focused Scope includes Apparatus Bay Door Replacement at multiple Fire Stations and Exterior Envelope Painting at Fire Department Headquarters. In addition, in July 2017, SFFD requested that additional Fire Stations receive Additional Generator Replacements. The funding allocated for Additional Generators will be applied toward a prioritized list of Fire Stations selected by SFFD.

Detail:

- **Emergency Generator Replacement – 1 Station (FS 14)**
  Plans were submitted to DBI for building permit on October 2, 2019; electrical station approved plans on September 14, 2020; issuance pending approval by fire and street-use stations. After issuance of building permit, contractor procurement will be on hold pending confirmation of available funding.

- **Apparatus Bay Door Replacement – 10 Stations – Complete**
  Contractor completed installation and punchlist work at all 10 fire stations (FS 8, 12, 14, 18, 20, 26, 28, 33, 39, and 43). Final payment to contractor and closeout of contract is in progress.

- **Exterior Envelope Improvements – SFFD Headquarters – Complete**
Neighborhood Fire Stations (ESER 2014)

**Component Description:** The ESER 2014 bond program continues the work of ESER 2010 bond, categorizing projects according to three sub-categories: Focused Scope, Comprehensive, and Seismic. The ESER 2014 bond program will continue to address identified and prioritized needs at Fire Stations that were previously not addressed under the 2010 program. Significant construction projects will have been completed at all SFFD Fire Stations at the conclusion of the 2010 and 2014 bond programs.

SFFD approved the NFS Focused Scope, Comprehensive and Seismic budget portfolio in April 2015. In October of 2017, SFFD approved an updated budget revision.

Design services are being provided by Public Works Bureaus of Architecture & Engineering, unless otherwise noted.

The following is a detailed status per project:

**Seismic Projects:**

**Fireboat Station 35 at Pier 22½**
Design-Builder: Swinerton-Power, a Joint Venture and Shah Kawasaki Architects

During the current reporting period, the pedestrian and vehicle ramp and firefighter gangway were installed, structural strengthening work at the north and south aprons of Pier 22½ was completed, the exterior envelope of the floating building was completed, and substantial progress was made on the build-out of the facility’s interiors. The final quarter of FY20-21 will see completion of the building’s interiors, installation of the public art component at the new publicly accessible observation deck, and progress on delivering permanent power to the site.
Pier 26 Fireboat Berths
Design Services: COWI North America; Contractor: Vortex Marine Construction

Substantial Completion issued on September 16, 2020. Final Completion and construction contract closeout is anticipated to be completed by FY20-21 Q4.

Comprehensive Projects:
Fire Station 3 & 7
FS 3 was determined to be a potential collapse hazard in the event of a major earthquake based on the structural assessment received from the Public Works IDC-Structural study. SFFD directed the design work to stop and will consider plans for a new FS 3 in its overall seismic portfolio of future bonds. FS 7 is on hold, since a complete rebuild is being considered as part of the ESER 2020 bond program.

Focused Scope Projects:
The NFS team has moved forward with planning, design, bidding and construction of the Focused Scope projects in all 9 of the categories: apparatus bay doors, roof replacements, shower renovation, exterior envelope, windows, sidewalk, emergency generator, and mechanical projects. ESER 2014 Focused Scope projects upgrade 35 Fire Stations in these categories.

Design services are being provided by Public Works Bureaus of Architecture and Engineering for Roofing, Exterior Envelope, Apparatus Bay Door, Showers, Windows, and Sidewalk categories of work. GHD, an as-needed electrical engineering consultant, is providing design services for Generator Replacement projects.

Apparatus Bay Doors – 34 Stations
Work at the 34 fire stations will be divided between ESER 2010 and ESER 2014, within parameters of allocated budgets under each bond. Packages 1 through 4 were completed in 2016-2018.
• Package 5 (15 Stations): The work is complete to replace existing apparatus bay doors with new telescoping and coiling overhead doors at 15 Stations (FS 6, 7, 9, 10, 11, 17, 21, 22, 23, 25, 32, 37, 38, 42, and 44).

Roof Replacements – 9 Stations – Complete
Work was completed at nine (9) stations (FS 3, 9, 17, 20, 23, 24, 29, 40, and 43).

Shower Reconstruction – 7 Stations – Complete
Work was completed at seven (7) stations (FS 13, 17, 19, 20, 22, 33, and 34).
Window Repairs – 13 Stations – Complete
Work was completed at thirteen (13) stations (FS 8, 9, 11, 12, 14, 19, 20, 21, 23, 25, 29, 37, 43).

Exterior Envelope Improvements – 8 Stations
- Package 1 (FS 8, 20, 23 & 29): Scope includes power wash and new paint at exterior facade of stations. BBR was selected to perform the work. Work was completed at FS 8, 20, and 29 in 2018-2019. Public Works will procure a contractor through a Job Order Contract (JOC) for work at FS 23 in 2022, at the client’s request.
- Package 2 (FS 24 & 34): On hold until TBD.
- Package 3 (FS 11): Scope of work included painting of the exterior. This project was folded into the Hose Tower Removal project, which is funded by the 2016 Public Health and Safety Bond, and was completed in March 2021.
- Package 4 (FS 22): Complete.

Mechanical Scope – 5 Stations – Cancelled
- Package 1 (8, 9, 14, 20 & 41)

Emergency Generator Replacements – 7 Stations:
- Station 31: Work is complete.
- Station 2: The scope of work consists of replacement of an existing roof top generator with a new generator, structurally strengthen the roof to support the new fuel tank with capacity for 72-hour run time and provide new fuel fill port and piping to the generator. The $750K construction contract was awarded to Argo Construction, a certified LBE firm. Public Works to issue Notice to Proceed in April 2021 and construction is anticipated to start in FY20-21 Q4.
- Stations 14, 18, 19, 37 & 44: Scope of work will consist of replacement of the existing generator with a new generator and fuel tank to meet the Fire Department’s 72-hour emergency run time protocol. In March 2021, after review of remaining funds in NFS component of ESER 2014, it was determined that these generator projects can now advance to bid advertisement phase in fall of 2021, following issuance of the building permits.

Sidewalk and Apparatus Bay Slabs – 3 Stations – Complete
Work was completed at three (3) stations (FS 13, 26, and 31).

Security Access Control Systems – 35 Stations – Complete
Bureau of Equipment and Emergency Medical Services
SFFD requested Public Works to prepare a program analysis and cost estimate for the Bureau of Equipment (BOE) and the Emergency Medical Services (EMS) for consideration as a project or projects to be funded by ESER 2014.

The two projects were found to be infeasible to deliver within ESER 2014.

The EMS Facility project was deferred to Public Health and Safety Bond which was approved by 79 percent of the voters in June 2016 under the new project name of Ambulance Deployment Facility (ADF). Public Works completed program analysis and conducted test fits for the EMS Facility at four locations. The optimal site was found to be a consolidation of two properties owned by the City, the equipment yard located behind Fire Station No. 9, at 2245 Jerrold Ave., combined with an adjacent vacant railroad right-of-way that extends from Jerrold Avenue to McKinnon Avenue. The budget for the EMS Facility is $44M, for a project scheduled to be completed in 2020.

Public Works conducted test fits of the BOE Facility at two locations. The optimal scenario was found to be renovation of the existing SFFD EMS facility at 1415 Evans, which would become available after EMS is relocated. Therefore, further work on the BOE Facility project is deferred to a subsequent bond program to be determined.
Neighborhood Fire Stations & Support Facilities (ESER 2020)

Component Description:
ESER-funded projects are carefully selected based on the operational and tactical importance of fire stations and support facilities, ensuring the effective deployment of well-trained first responders in the event of a major earthquake or other disaster. The specific improvements and seismic upgrades to neighborhood fire stations and support facilities are established with the Fire Department’s approval before the planning and design phases begin. This screening process guarantees that bond funds are spent on the highest priority projects.

Project Status:

New Construction:

Firefighter Training Facility
The Fire Department currently conducts trainings for recruits and existing personnel at two facilities: one on Treasure Island, and a smaller venue in the Mission District. The Fire Department’s Treasure Island training facility is the site for all department academies for firefighters, emergency medical technicians (EMTs) and paramedics. The training facility on Treasure Island is used for recruit training as well as the regular in-service training for all employees. The facility has classroom instruction and specialized training, including active shooter, confined and trench space rescue, water rescue, roof ventilation, emergency vehicle operations, wildland firefighting, elevator extrications and more to ensure maximum safety for San Francisco residents and visitors. The Mission District training facility provides limited classroom space and a single firefighter structure fire exercise site.

The Fire Department acquired its current training facility on Treasure Island from the U.S. Navy. Plans are underway for a development project on the island that obligates the relocation of the training facility and departure from Treasure Island by December 2026. The smaller training facility in the Mission District cannot serve the department’s training needs on its own. Beyond the pending closure and physical size limitations of the current facilities, there have been changes to industry standards, best practices, and state and federal training mandates. The current facilities do not address the modern-day and future training needs of the department adequately.

This facility will be the single largest project in the Neighborhood Fire Stations and Support Facilities component of the ESER 2020 bond. The projected cost of the facility and the expected cost of the site to be acquired by the City may require a phased approach. Other projects will be considered once the funding requirement for the new Fire Training Facility is determined.
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**Seismic Improvement:**  
**Fire Station 7**

Fire Station 7, located at 2300 Folsom Street in the Mission District is one of two Division Stations, and was constructed in 1954. Fire Station 7 houses a Division Chief, a truck, an engine, and rescue squad vehicles, and occupies a 1.7- acre site at the southwest corner of 19th Street and Folsom Street. The site consists of a fire station, drill tower, and a small training building as well as a paved surface parking lot and some temporary structures. The primary façade faces north on 19th Street and is five bays wide, with four apparatus bay openings. The small one-story Training Building at 2310 Folsom Street, which consists of training rooms, is situated directly south of the fire station, with the primary façade facing east on Folsom Street. The Drill Tower is the 3rd major structure on the site located southwest of the fire station. The seven-story reinforced concrete tower has a recently applied Classical Revival detailing.

The Fire Station 7 complex of buildings was constructed along with fourteen other stations from 1952 Bond Act funds, within a period of four to five years. Therefore, they contribute to the California Register-eligible 1952 Firehouse Bond Act Thematic Historic District, and although they do not appear individually eligible under California Register Criterion, Fire Station 7 and the two ancillary buildings “appear eligible for CR as a contributor to a CR eligible district through a survey evaluation.”

Under ESER 2014, Public Works‘ Infrastructure Design & Construction (IDC) Structural Engineering undertook seismic studies to determine the existing hazard risk at the Battalion and Division Fire Stations, due to their importance as essential facilities and SFFD Command Centers that need to continue immediate operations during response and recovery in the aftermath of a major earthquake or other disaster.

Based on the findings of the IDC Seismic Evaluation, Fire Station 7 has extensive seismic deficiencies in reinforcing steel, inadequate shear walls and connections, and deep foundation problems with probability of liquefiable soils beneath the foundation. IDC Structural assigned the highest seismic hazard rating (SHR) of 4 to Station 7. An SHR 4 rating indicates that the station is expected to structurally collapse in a major earthquake, posing high life safety risk to occupants from falling hazards. The evaluation found structural deficiencies would prevent egress of apparatus and render Fire Station 7 to be out of service, with damages deemed to be infeasible to repair. For this reason, IDC Structural recommends replacement.
Earthquake Safety and Emergency Response Bond Program  
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**Component Description:** The Earthquake Safety and Emergency Response Bonds will seismically improve the Emergency Firefighting Water System cisterns, pipelines, tunnels, and physical plant.

**Background:** The Emergency Firefighting Water System is vital for protecting against the loss of life, homes, and businesses from fire following an earthquake. It is also used for the suppression of non-earthquake multiple-alarm fires.

**Status:**

**Planning and Design**
1. Westside Potable EFWS Pipeline – Install new Potable Emergency Firefighting Water System pipeline in Richmond and Sunset areas. Planning in progress. AAR is expected to be completed in May 2021.

**Construction**
2. 19th Avenue Pipeline – Install new 20-inch diameter Emergency Firefighting Water System (EFWS) pipeline on 19th Avenue from Irving Street to Kirkham Street as part of Public Works’ 19th Avenue Roadway Improvements, Contract 2652J. Construction continues, completion expected in December 2021. On 19th Avenue from Vicente Street to Sloat Blvd, a new 36-inch diameter welded steel Potable Emergency Firefighting Water System (PEFWS) pipeline will be installed as a change order.
4. Clarendon Supply – Provide a new AWSS water supply and pipe near the crest of Clarendon Avenue at Dellbrook Avenue. Construction Notice to Proceed (NTP) was issued in February 2021.
6. Vicente Pipeline – Install a new 36-inch diameter PEFWS pipeline on Vicente from 19th Avenue to 24th Avenue. Contract award is expected in April 2021.
Project Description: The project will relocate the Office of the Chief Medical Examiner (OCME) to One Newhall Street in the India Basin Industrial Park. The new facility will house about 50 employees who are organized into the four units of the OCME: Field Investigations, Medical/Autopsy, Laboratory, and Administration.

One Newhall Street was an existing 28,000 gsf industrial warehouse which was almost entirely demolished, and a second floor was added within the existing footprint of the building resulting in a seismically safe 46,000 gsf facility.

Background: The existing OCME is located at 850 Bryant also known as the Hall of Justice (HOJ). The HOJ is over 50 years old and seismically deficient. In the event of a major earthquake, this building is not expected to be operational. This project is part of a larger strategy to replace the Hall of Justice established in the City’s 10-Year Capital Plan as the Justice Facilities Improvement Program (JFIP).

The OCME is accredited by the National Association of Medical Examiners (NAME). During the previous accreditation in 2008, the City was advised that the existing facility is undersized, has
multiple deficiencies that are currently mitigated by operational protocols, and the facility should be replaced to assure continued accreditation.

**Project Status:**

**LEED Gold** is the mandatory goal for this project (minimum 60 credits required to be awarded for the Gold certification). Award of one of the final credits, pertaining to Indoor Environmental Quality Credit 1 (IEQc1) – Outdoor Air Delivery Monitoring, required the installation of nine (9) CO2 sensors at the facility. This work was completed in February 2021. In April 2021, the U.S. Green Building Council (USGBC) awarded the project LEED Gold certification.

**Project is complete and the facility is occupied.**

**Project Budget:** Project Cost, inclusive of all change orders, tracked to within the Total Project Budget of $75M (GO Bonds and general funds).
Traffic Company & Forensic Services Division (ESER 2014)

**Project Description:** The project will relocate the SFPD Forensic Services Division (FSD) and SFPD Traffic Company (TC) to a site located at 1995 Evans Avenue, San Francisco. The amount of space requested for the Traffic Company was determined based on the Police Facilities Master Planning Study dated August 23, 2012.

The project is being developed to support a Full Time Employee (FTE) forecast for 2020 FSD demand of approximately 109 for FSD, approximately 100 for the Traffic Company and approximately 9 for the Real Estate Division’s building engineering and custodial services. The size of the facility is approximately 100,000 gross square feet, a reduction of approximately 20,000 gross square feet necessary to achieve budget reconciliation. As a result, the potential for future expansion is diminished, if required.

**Project Background:** The SFPD Traffic Company is currently located at the Hall of Justice (HOJ) at 850 Bryant Street. The SFPD FSD is currently located in two facilities. The FSD Administration, Crime Scene Investigations, and Identification units are housed at the HOJ. The FSD Crime Lab is housed in Building 606 at the Hunters Point Shipyard.

The HOJ is over 50 years old and seismically deficient. In the event of a major earthquake, this building is not expected to be operational. This project is part of a larger strategy to replace the Hall of Justice, established in the City’s 10-Year Capital Plan as the Justice Facilities Improvement Program (JFIP).

The Hunters Point Shipyard is being transferred from the U.S. Navy to the City. The City plans to develop the Shipyard as a residential area. The area in which Building 606 is located is planned to be public open space as an amenity for nearby residences. Prior to the transfer of the property, the Navy is obligated to remove and mitigate hazardous materials in the soil.
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(ESER 2010, 2014 & 2020)

**Project Status:** DBI issued the Demolition Permit on May 8, 2018. Additional existing below grade foundation remains were discovered in July, August and September delaying completion of demolition until the fourth quarter of 2018. The Site Permit application was submitted to DBI on December 21, 2017 and was issued on December 5, 2018, inclusive of the various approvals required from Planning, DBI, SFFD, DPH and BSM. A five-month review duration was anticipated to obtain the Site Permit, which took nearly 12 months, resulting in further delay to subcontractor procurement and construction activities. Attempts to mitigate these delays include a commitment from DBI to assist in expediting the permit addendum schedule. Some success has been realized, with the deep foundation addendum S1 submitted to DBI on December 14, 2018 and issued on April 3, 2019. The foundation and superstructure addendum S2 were submitted to DBI on March 7, 2019 and issued on July 23, 2019. The 95% Construction Documents milestone was reached on August 26, 2019. From this several permit addenda were submitted to DBI on August 27, 2019. These addenda were S3: Building & MEP, S4: Fire Sprinkler and S5: Fire Alarm. Addendum S6: Emergency Responder Radio Communication System was submitted on September 24, 2019. The 100% Construction Documents milestone was reached in January 2020. Permit S3, S4 & S5 completed review with DBI & SFFD on December 18, 2020 with the issuance of DBI Addendum S3: Building, Mechanical & Electrical in addition to smaller scopes. All permits experienced a prolonged review duration at DBI with S3 taking 15 months rather than the 6 months initially agreed by DBI. This prolonged review, exacerbated by the new Permit Center’s transition to an Electronic Plan Review system, resulted in a cost impact to the project of approximately $500,000.

Clark Construction was selected to be the Construction Manager/General Contractor (CM/GC) through a competitive solicitation in July 2017. Clark leads a team of “Core Trade Subcontractors,” specifically: C/S Erectors for the exterior building envelope, Southland Industries for mechanical and plumbing, and Rosendin Electric for electrical. Despite the design team’s value-engineering efforts yielding a cost reduction of $12.35M, Clark Construction’s pre-construction initial estimate in January 2018 reported a nearly $30M over budget. Cost reduction efforts were presented to the Capital Planning Committee (CPC) on April 30, 2018. The presentation described that after a second value-engineering effort yielded reductions of $14.3M without adversely diminishing the integrity of the program. After an additional ESER bond generated funding of $8.7M was made available to the TCFSD (approximately $1.18M COI savings and $2.3M PSB savings have been received to date), a $6.65M budget deficit remained. When factoring appropriate contingency to this $6.65 million budget deficit, it produced an $8.65 million deficit in funding. The resulting outcome of the CPC meeting, Capital Planning staff directed the ESER Program Manager to suspend four (4) ESER 2014 projects – 2 police and 2 fire – to approximate the $8.645M. These projects will remain suspended until such time as the trade bid packages are largely bought-out and the true TCFSD budget deficit understood, expected to occur in early 2021. The COVID-19 pandemic delayed several of the final bids, such
as site related scopes and also introduced cost impacts, including those associated with mandatory conformance with the San Francisco Health Officer’s Orders and Directives. However, despite the COVID-19 pandemic, the project’s construction schedule has thus far experienced only a two-day slip.

Through March 2021, approximately 99% of the estimated cost of work has been bid and procured; remaining bid packages are minor in scope, excluding security fences and gates and fixtures, furniture, and other equipment (FF&E) procurement. The exterior envelope, including roofing, curtainwall, metal panels, is complete Interior build-out of levels 1 through 3 and roof penthouses continue, with elevators completed in February 2021 and efforts now focusing on floor and wall finishes and laboratory casework and equipment. FF&E procurement has begun following approximately 18-month delay in obtaining the funds from the Mayor’s Office. Sitework activities began in February 2021 with risk of schedule impact from PG&E not meeting its obligation to remove conflicting facilities in the public way prior to September 1, 2020 still pending.

The project is obligated to achieve LEED Gold certification.

**Schedule:**

- Pre-Construction Services NTP: November 27, 2017
- Pre-Construction Services Full Team Kick-off Meeting: November 30, 2017
- Indicator Pile Program construction Services NTP: August 19, 2019
- New building construction Services NTP: October 7, 2019
- Steel Topping-Out Ceremony: April 3, 2020
- Temporary Certificate of Occupancy (TCO): July 2021
- Substantial Completion: October 2021
- Final Completion: Fall 2021
Police Facilities (ESER 2014)

Component Description: The project includes various focused scope projects at 12 police facilities (9 district stations and 3 support facilities – Southern Station is new, built within the Public Safety Building) across the City. The work scopes are derived from a series of onsite investigations, observations, and professional evaluations of different building systems that include mechanical, electrical, plumbing, fire protection, and structural safety. It also includes assessments of building envelope (i.e. integrity of roof, doors, windows, and walls), ADA accessibility requirements, as well as other site improvements that ensure safety and security.

The component’s overall budget is $30M. The cost to address all police facilities’ issues is far in excess of this budget. Project priorities are according to building deficiencies that potentially compromise police staff and the public’s health and safety, and others that pertain to code compliance.

ADA Packages 1 and 2 – 10 Facilities – Complete
Work to address accessibility issues at ten (10) facilities (Central, Mission, Bayview, Northern, Tenderloin, Park, Ingleside, Taraval, Richmond, and Police Academy) is complete.

Firearms Simulator Training Facility at Lake Merced – Complete

Northern, Richmond, and Taraval Station Renovation Project
Substantial Completion was achieved as anticipated on May 5, 2020. Final Completion was issued on March 26, 2021.

Park and Ingleside Station Renovation

MEP Package 2 at Bayview and Tenderloin Station
Substantial Completion achieved on March 3, 2021. Close-out documents have been submitted and are under review. Final Completion is anticipated in May 2021.

Police Academy Renovation
This project is on-hold per Capital Planning Committee.

Mission Station Renovation
This project is on-hold per Capital Planning Committee.
Police Facilities (ESER 2020)

Component Description:
In recent years, the City has new housing units, as well as commercial and retail developments, and new cultural events. These changes directly impact the volume of calls for service and response times, so the San Francisco Police Department is aligning its staff to meet the changing needs. These changes present a challenge to the Police Department’s district stations and support facilities, as they were built—several near 100 years ago— for a smaller police force and the facilities lack adequate space for the current staffing levels. Similar to the Neighborhood Fire Station program, ESER-funded Police projects are carefully selected based on the operational and tactical importance of police stations and support facilities, ensuring the effective deployment of well-trained first responders in the event of a major earthquake or other disaster.

Project Status:
Ingleside District Police Station Replacement

Ingleside Station is located at 1 Sgt. John V. Young Lane, at the edge Balboa Park, a property owned and maintained by the San Francisco Recreation & Park Department. The station serves an area from Caesar Chavez Avenue to the San Mateo county line, between Highway 101 and Faxon Avenue. The existing 16,231 square foot station was built in 1910 and is a local historic resource within the Balboa Park Historic District. The station includes a main building and a second building separated by a courtyard. The station parking lot surrounds the buildings. A major renovation to the station was completed in 1991 and more recent improvements, including critically important upgrades to the mechanical system and the replacement of the emergency generator were completed in 2020.

The facility is considered an Essential Services Building, which means it needs to remain in operation after a major earthquake. In addition, the station and adjoining park area will likely become a major evacuation center for this area of the City during a major emergency. Recent analysis has determined that Ingleside Station does not meet the performance criteria for Immediate Occupancy or Life Safety required by the City of its police stations in the event of a major seismic event. The aging, 100-year-old station does not support the Police Department’s mission in the Ingleside area. Ingleside Station suffers functional, space and security deficiencies that impede operational efficiency and compromise the station’s ability to perform its mission in the event of a City emergency.

SFPD’s staffing and facility requirements will be impacted by growth in this district. A significant amount of new development is planned within the Ingleside District Station boundaries, so a sizeable increase in the number of residents is expected in this district over the next 20 years. The inefficiencies at Ingleside Station will require its complete replacement to meet Essential Services Building, modern policing requirements and
expected growth. Priorities for improvements in the new facility include seismic design to meet Essential Services Building criteria, updating to current policing programmatic needs, site security and expansion options to meet expected growth for the next 40 years. Based on the preliminary schedule, planning, design and permitting is anticipated to occur through January 2024, and construction commencing September 2024.

**Taraval District Police Station Seismic Retrofit**

The Taraval Police Station is located at 2345 24th Avenue and serves several neighborhoods located in the west of the City. The station was built in 1929 and is considered an Essential Services Building and a historic resource. Taraval Station’s last structural improvement was completed in 1996. Recent analysis has determined that Taraval does not meet the performance criteria for Immediate Occupancy or Life Safety required for police stations in the event of a major seismic event. Taraval Station also suffers functional, space and security deficiencies that impede operational efficiency and compromise its ability to perform its mission in the event of a City emergency. As the cost for a comprehensive project or full seismic retrofit is beyond the funding capacity of this bond, the project at this location is intended to strengthen as much of the facility as the available funding will allow to attain at a minimum the Life Safety level of seismic capacity. A future project may include additional structural strengthening, increasing and updating personnel lockers, site security fencing, secure vehicular sally port and upgrading the security level of the exterior building envelope. In any case, preservation of its historic exterior is a high priority. Based on the preliminary schedule, planning, design and permitting is anticipated to occur from April 2021 to July 2022, and construction from March 2023 to May 2024.

**Police Surge Facility Construction**

The Police department needs a Surge Facility as a temporary base for police operations while the Ingleside and Taraval stations are under construction. The Surge Facility will accommodate those stations’ current staff for the duration of construction. The options for such a facility are either the lease of an appropriate venue or the construction of a facility. The preference is for a leased opportunity. The constructed option would be comprised of economical, prefabricated modular structures, tightly arranged, and linked by elevated decks for circulation. The modular buildings would house spaces essential for police operations, such as offices, storage, lockers, showers, and temporary holding for detainees. A parking area for no more than 50 police vehicles is preferred. Site utilities, such as sewer, water, gas, electricity for a modular installation would need to be brought in. Based on the preliminary schedule, planning, design & permitting is anticipated to occur from April 2021 to October 2021 and construction from April 2022 to December 2022.
Lake Merced Police Pistol Range Replacement

The Police Firing Range is a 31,121 square foot open-range facility located at Lake Merced. The facility was built in 1942 and renovated in 1990, including replacement of the open-air range. In 2015, the SFPD retained Public Works to address deficiencies at the range that presented a hazard to its users and the surrounding community. A maintenance program was established, focused on keeping the range safe and serviceable for effective use until its replacement. Over the past five years, the maintenance work has focused on the repair of the severely corroded overhead truss structure, the repair of the bullet-capture baffling assembly, and the mitigation of noise from the discharge of firearms that exceeded the Cal-OSHA standard for noise levels.

SFPD uses the range for Police Academy training of new recruits, required re-certification of existing officers, and certification support for some surrounding Bay Area Police departments. The extreme degree of maintenance required to the existing exposed trusses has reached the end of its effectiveness. A complete replacement of the open range is needed to meet safety standards, acoustic mitigation, and projected increase in police training. The proposed new enclosed firing range will meet all required seismic, acoustic, safety and modern training requirements as well as provide accessibility upgrades to the existing administration building. Based on the preliminary schedule, planning, design & permitting is anticipated to continue through November 2022 and construction to occur from May 2023 to January 2025.

Mission District Police Station Structural Improvement

Located on Valencia Street, Mission District Police Station is a rectangular two story, steel-framed building with exterior walls constructed using reinforced concrete masonry units. It was built in 1993 under the 1991 San Francisco building code (UBC model code) as type ii-n (non-rated) construction. The proposed scope of work is a voluntary seismic strengthening of four existing beams located on the exterior of the building. New steel members will strengthen these four existing exterior beams by bracing them to existing interior beams. Architectural work is limited to finishes, ceilings, and precast headers at four existing entry locations as required to accommodate structural work. Work is limited to the first floor, with no work to be performed on the second floor or roof. The station is expected to maintain its normal 24 hours a day, 365 days a year operation throughout construction, with temporary re-routing of employee circulation and egress. Accessible entry to the public lobby via the east entry to be maintained throughout construction. Based on the preliminary schedule, design and permitting is anticipated to continue through October 2021 and construction to occur from April 2022 to January 2023.
Disaster Response Facilities (ESER 2020)

Component Description: After a major earthquake or other disaster, the City will rely on select public buildings to deploy aid, provide shelter and coordinate emergency response and recovery. During and after a major disaster, these public buildings must have the capacity to function as disaster-response facilities that could serve as:

- Shelter: an existing facility, such as a school, recreation center, community center or convention center, temporarily converted to provide safe, accessible, and secure short-term housing for disaster survivors.
- Local Assistance Center: a site where individuals, families, and businesses can access available disaster assistance programs and services.
- Commodity Point of Distribution: an accessible site where the public can pick up emergency supplies following a disaster.
- Unified Command Post: a field location that can accommodate the primary functions of incident command: command, operations, planning, logistics and finance and administration.
- Logistics Staging Area: provides a waystation for incoming shipments that meet a large array of resource request from local government.
- Base Camp/Mutual Aid Staging: a location for local and mutual aid organizations to gather prior to deployment.

Background: The Kezar Pavilion site could be renovated to provide all the disaster response functions described above. Its size, location in Golden Gate Park adjacent to Kezar Stadium and related parking lots offers the best venue to dedicate the $70 million available to upgrade a city-owned facility for post-disaster response. While Kezar will serve as a Recreation and Park facility in non-disaster time, it will be designed to function within a seismically safe facility to serve multiple disaster-response functions such as shelter, command center and distribution of pre-staged resources and equipment.

Kezar Pavilion will be the sole project for the Disaster Response Facilities component of the ESER 2020 bond. The cost of upgrading the Pavilion and expanding the facility will require the entire amount allocated for this bond component.

Project Status:
The project is currently moving through the concept planning and development phase. Project stakeholders are in the process of defining and refining the specific program requirements. Site evaluation work has begun including a detailed site and building survey. The project has also undergone an initial historic resource evaluation which is currently being reviewed by the historic preservation division at the Planning Department. Their initial feedback has been received and staff will be responded to specific questions. Following the data collection process, the project team will initiate a formal public engagement process to review the concept plans followed by further plan development. The first bond sale proceeds have been secured and will be administered to initial planning and program development.
**9-1-1 Call Center (ESER 2020)**

**Component Description:** The 9-1-1 Call Center is operated and managed by the Department of Emergency Management. It is located at the City’s Emergency Operations Center (EOC) at 1011 Turk Street in the Western Addition neighborhood and houses public safety dispatchers who answer all calls made to 9-1-1. These dispatchers are the initial point of contact for all of San Francisco’s first responders, 24 hours a day. They serve the communications hub that dispatches first responders to the scene of accidents, crimes, fires and other emergency and non-emergency situations.

San Francisco’s 9-1-1 Dispatch Center is one of the top 25 busiest 9-1-1 centers in the United States and receives an average of 3,700 calls each day. It is critical that our Dispatch Center can answer all calls for emergency and non-emergency service quickly.

The 9-1-1 Call Center component is seeking $8.9M in the first issuance for planning, design, bid process, and construction. Based on the preliminary project schedule, planning, design, and permit activities are expected to last through September 2021, and construction from January through December 2022.

**Background:** The existing City Emergency Operations Center (EOC) at 1011 Turk Street was constructed in 1997 and consists of a two-story building housing the emergency operations center, the 9-1-1 Call Center, a data center for emergency communications, administrative offices, meeting rooms and support space.

The expansion and reconfiguration of the 9-1-1 Call Center will increase the number of dispatcher workstations and reconfigure the supervisor bridge for better visual oversight of all the dispatchers. Space requirements were determined by analyzing space needs for normal operations, projected growth, redundancy needed for reliable 9-1-1 functioning and capacity for high-demand events – both planned and unplanned. Workstations have specific size and layout requirements for dispatchers to work effectively and efficiently during both routine operations and large-scale emergencies.

**Project Status:**
The MOU between SF Public Works and the client department (DEM) was fully executed, project kick-off is expected to take place as soon as consultant contracts are in place. The proceeds from the first bond sales have been received.
Earthquake Safety and Emergency Response Bond Program
(ESER 2010, 2014 & 2020)

Budget, Funding and Expenditures

ESER 2010

The budget for the ESER 2010 Bond Program is $412,300,000. The revised budget is $415,372,929 which includes partial interest earned thru FY2017. The following is a summary of the budget and appropriation per component:

<table>
<thead>
<tr>
<th>Bond Components and Projects</th>
<th>Bond Authorized Amount</th>
<th>Revised Budget (ii)</th>
<th>Appropriations</th>
<th>Expenditures</th>
<th>Encumbrances</th>
<th>Balances</th>
<th>Expenditures/Appropriations</th>
</tr>
</thead>
<tbody>
<tr>
<td>Public Safety Building (PSB) (iii)</td>
<td>239,000,000</td>
<td>230,499,999</td>
<td>230,499,999</td>
<td>228,934,191</td>
<td>0</td>
<td>1,565,808</td>
<td>99%</td>
</tr>
<tr>
<td>Neighborhood Fire Stations (NFS)</td>
<td>64,000,000</td>
<td>72,621,346</td>
<td>72,621,346</td>
<td>71,469,848</td>
<td>311,896</td>
<td>839,602</td>
<td>98%</td>
</tr>
<tr>
<td>Traffic Category &amp; Forensic Services Division (TC/FSD)</td>
<td>7,200,000</td>
<td>7,200,000</td>
<td>2,771,596</td>
<td>0</td>
<td>4,428,404</td>
<td>38%</td>
<td></td>
</tr>
<tr>
<td>Auxiliary Water Supply System (AWSS)</td>
<td>102,400,000</td>
<td>102,400,000</td>
<td>102,400,001</td>
<td>99,290,742</td>
<td>2,806,696</td>
<td>302,562</td>
<td>97%</td>
</tr>
<tr>
<td>Oversight, Accountability &amp; Cost of Issuance</td>
<td>8,900,000</td>
<td>2,545,864</td>
<td>2,545,864</td>
<td>2,096,526</td>
<td>0</td>
<td>449,338</td>
<td>82%</td>
</tr>
<tr>
<td>Public Works Program Reserve</td>
<td>105,719</td>
<td>105,719</td>
<td>0</td>
<td>0</td>
<td>105,719</td>
<td>0%</td>
<td></td>
</tr>
<tr>
<td>TOTAL (i)</td>
<td>412,300,000</td>
<td>415,372,929</td>
<td>415,372,929</td>
<td>404,562,903</td>
<td>3,118,592</td>
<td>7,691,434</td>
<td>97%</td>
</tr>
</tbody>
</table>

(i) PeopleSoft financial data thru Q3 FY2021
(ii) Revised budgets based on PeopleSoft appropriations; data subject to change per clean-up efforts
(iii) PSB savings reallocations are in process

The Accountability reports for the second thru sixth bond sales are available on the ESER website at [http://www.sfearthquakesafety.org/eser-reports.html](http://www.sfearthquakesafety.org/eser-reports.html).

Expenditures and Encumbrances

The ESER 2010 expenditures and encumbrances are $404,562,903 and $3,118,592 respectively. Expenditures represent 97% of the total current appropriations.
Earthquake Safety and Emergency Response Bond Program
(ESER 2010, 2014 & 2020)

ESER 2014

The ESER 2014 budget is $400,000,000 and the total appropriation is $397,988,157, including a savings from the cost of issuance currently allocated within program components. The following is a summary of the budget and appropriation per component:

<table>
<thead>
<tr>
<th>Bond Components and Projects</th>
<th>Bond Authorized Amount</th>
<th>Revised Budget (\text{(i)})</th>
<th>Appropriations</th>
<th>Expenditures</th>
<th>Encumbrances</th>
<th>Balances</th>
<th>Expenditures/Appropriations</th>
</tr>
</thead>
<tbody>
<tr>
<td>Office of the Chief Medical Examiner (OCME)</td>
<td>63,895,000</td>
<td>67,533,024</td>
<td>67,533,024</td>
<td>67,422,602</td>
<td>70,705</td>
<td>39,717</td>
<td>100%</td>
</tr>
<tr>
<td>Traffic Company &amp; Forensic Services Division (TC/FSD)</td>
<td>162,195,000</td>
<td>163,375,150</td>
<td>163,375,150</td>
<td>137,248,477</td>
<td>22,988,012</td>
<td>3,138,640</td>
<td>84%</td>
</tr>
<tr>
<td>Police Facilities (PF)</td>
<td>29,490,000</td>
<td>29,645,661</td>
<td>29,645,661</td>
<td>25,902,560</td>
<td>204,218</td>
<td>3,538,846</td>
<td>87%</td>
</tr>
<tr>
<td>Neighborhood Fire Station (NFS)</td>
<td>83,555,000</td>
<td>80,351,381</td>
<td>80,351,381</td>
<td>56,002,788</td>
<td>5,646,752</td>
<td>18,701,843</td>
<td>70%</td>
</tr>
<tr>
<td>Emergency Firefighting Water System (EFWS)</td>
<td>54,065,000</td>
<td>54,347,209</td>
<td>54,347,209</td>
<td>29,189,561</td>
<td>5,590,249</td>
<td>5,590,249</td>
<td>54%</td>
</tr>
<tr>
<td>Oversight, Accountability &amp; Cost of Issuance</td>
<td>6,800,000</td>
<td>2,284,545</td>
<td>2,284,545</td>
<td>1,637,517</td>
<td>0</td>
<td>647,028</td>
<td>72%</td>
</tr>
<tr>
<td>Public Works Program Reserve</td>
<td>451,187</td>
<td>451,187</td>
<td>451,187</td>
<td>0</td>
<td>0</td>
<td>451,187</td>
<td>0%</td>
</tr>
<tr>
<td>TOTAL (i)</td>
<td>400,000,000</td>
<td>397,988,157</td>
<td>397,988,157</td>
<td>317,403,502</td>
<td>48,477,126</td>
<td>32,407,529</td>
<td>80%</td>
</tr>
</tbody>
</table>

(i) PeopleSoft financial data thru Q3 FY2021
(ii) Revised budgets based on PeopleSoft appropriations; data subject to change per clean-up efforts

The Accountability reports for the second and third bond sales are available on the ESER website at http://www.sfearthquakesafety.org/esar-reports.html.

Expenditures and Encumbrances

The ESER 2014 expenditures and encumbrances are $317,403,502 and $48,477,126 respectively. The expenditures represent 80% of the total current appropriations.
ESER 2020
The ESER 2020 budget is $628,500,000 and the total appropriation is $80,536,045. The following is a summary of the budget and appropriation per component:

<table>
<thead>
<tr>
<th>Bond Components and Projects</th>
<th>Bond Authorized Amount</th>
<th>Bond Component Budget</th>
<th>Appropriations</th>
<th>Expenditures</th>
<th>Encumbrances</th>
<th>Balances</th>
<th>Expenditures/Appropriations</th>
</tr>
</thead>
<tbody>
<tr>
<td>Emergency Firefighting Water System</td>
<td>153,500,000</td>
<td>151,170,852</td>
<td>20,000,000</td>
<td>0</td>
<td>0</td>
<td>20,000,000</td>
<td>0%</td>
</tr>
<tr>
<td>Neighborhood Fire Stations &amp; Support Facilities</td>
<td>275,000,000</td>
<td>270,827,260</td>
<td>2,900,000</td>
<td>0</td>
<td>0</td>
<td>2,900,000</td>
<td>0%</td>
</tr>
<tr>
<td>District Police Stations &amp; Support Facilities</td>
<td>121,000,000</td>
<td>119,168,994</td>
<td>32,022,200</td>
<td>0</td>
<td>0</td>
<td>32,022,200</td>
<td>0%</td>
</tr>
<tr>
<td>Disaster Response Facilities</td>
<td>70,000,000</td>
<td>68,997,844</td>
<td>15,855,705</td>
<td>0</td>
<td>0</td>
<td>15,855,705</td>
<td>0%</td>
</tr>
<tr>
<td>9-1-1 Response Facilities</td>
<td>9,000,000</td>
<td>8,863,438</td>
<td>8,863,438</td>
<td>0</td>
<td>0</td>
<td>8,863,438</td>
<td>0%</td>
</tr>
<tr>
<td>Oversight, Accountability &amp; Cost of Issuance</td>
<td>9,536,600</td>
<td>894,702</td>
<td>894,702</td>
<td>0</td>
<td>0</td>
<td>894,702</td>
<td>0%</td>
</tr>
<tr>
<td>TOTAL (i)</td>
<td>628,500,000</td>
<td>628,500,000</td>
<td>80,536,045</td>
<td>0</td>
<td>0</td>
<td>80,536,045</td>
<td>0%</td>
</tr>
</tbody>
</table>

(i) PeopleSoft financial data thru Q3 FY2021
(ii) ESER 2020 first bond sale occurred end of March 2021; final par transaction amount was $80.715M (payment for net Underwriter’s Discount Fee of $178K occurred prior to deposit of bond proceeds to the City)


Expenditures and Encumbrances
The first ESER 2020 bond proceeds were received late-March 2021. There are no expenditures or encumbrances as of this reporting period.
Earthquake Safety and Emergency Response Bond Program
(ESER 2010, 2014 & 2020)

Attachments

Attachment 1 – Contact Information

San Francisco Public Works | City and County of San Francisco | Building Design and Construction | Project Management
49 South Van Ness Avenue, Suite 1000 | San Francisco, CA 94103 | (415) 557-4700 | sfpublicworks.org

<table>
<thead>
<tr>
<th>Contact</th>
<th>Title</th>
<th>Component</th>
<th>Telephone No.</th>
<th>E-mail</th>
</tr>
</thead>
<tbody>
<tr>
<td>Charles Higueras</td>
<td>Program Manager</td>
<td>ESER 2010, 2014, &amp; 2020</td>
<td>(628) 271-2796</td>
<td><a href="mailto:charles.higueras@sfdpw.org">charles.higueras@sfdpw.org</a></td>
</tr>
<tr>
<td>Magdalena Ryor</td>
<td>Project Manager</td>
<td>ESER 2014 OCME, PF; ESER 2010, 2014, &amp; 2020 NFS</td>
<td>(628) 271-2758</td>
<td><a href="mailto:magdalena.ryor@sfdpw.org">magdalena.ryor@sfdpw.org</a></td>
</tr>
<tr>
<td>Michael Rossetto</td>
<td>Project Manager</td>
<td>ESER 2014 TC/FSD</td>
<td>(628) 271-2773</td>
<td><a href="mailto:michael.rosetto@sfdpw.org">michael.rosetto@sfdpw.org</a></td>
</tr>
<tr>
<td>Lisa Zhuo</td>
<td>Project Manager</td>
<td>ESER 2014 PF; ESER 2020 9-1-1 Call Center</td>
<td>(628) 271-2777</td>
<td><a href="mailto:lisa.zhuo@sfdpw.org">lisa.zhuo@sfdpw.org</a></td>
</tr>
<tr>
<td>Sherry Katz</td>
<td>Project Manager</td>
<td>ESER 2010, 2014, &amp; 2020 NFS</td>
<td>(628) 271-2759</td>
<td><a href="mailto:sherry.katz@sfdpw.org">sherry.katz@sfdpw.org</a></td>
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<tr>
<td>Samuel Chui</td>
<td>Project Manager</td>
<td>ESER 2010 PSB; ESER 2020 PF</td>
<td>(628) 271-2760</td>
<td><a href="mailto:samuel.chui@sfdpw.org">samuel.chui@sfdpw.org</a></td>
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<tr>
<td>Kelly Griffin</td>
<td>Financial Analyst</td>
<td>ESER 2010, 2014, &amp; 2020</td>
<td>(628) 271-2800</td>
<td><a href="mailto:kelly.griffin@sfdpw.org">kelly.griffin@sfdpw.org</a></td>
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Public Utilities Commission
525 Golden Gate Avenue, 9th Floor | San Francisco, CA 94102

<table>
<thead>
<tr>
<th>Contact</th>
<th>Title</th>
<th>Component</th>
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<tr>
<td>David Myerson</td>
<td>Project Manager</td>
<td>ESER 2010 AWSS, ESER 2014 &amp; 2020 EFWS</td>
<td>(415) 934-5710</td>
<td><a href="mailto:dmyerson@sfwater.org">dmyerson@sfwater.org</a></td>
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San Francisco Recreation & Parks
49 South Van Ness Avenue, Suite 1200 | San Francisco, CA 94103

<table>
<thead>
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<tr>
<td>Dan Mauer</td>
<td>Project Manager</td>
<td>ESER 2020 Disaster Response Facilities</td>
<td>(628) 652-6630</td>
<td><a href="mailto:dan.mauer@sfgov.org">dan.mauer@sfgov.org</a></td>
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## Earthquake Safety and Emergency Response Bond Program (ESER 2010, 2014 & 2020)

### Quarterly Status Report

#### Attachment 2 – Schedule

#### EARTHQUAKE SAFETY EMERGENCY RESPONSE BOND PROGRAM

#### Timeline and Schedule

<table>
<thead>
<tr>
<th>Description</th>
<th>Budget</th>
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Attachment 2

Quarterly Status Report

Jan through Mar 2021
Earthquake Safety and Emergency Response Bond Program

Quarterly Status Report - Attachment 2
Jan through Mar 2021

### EARTHQUAKE SAFETY EMERGENCY RESPONSE BOND PROGRAM

#### Timeline and Schedule

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(1) Including $390,000 FF&E general funds (for built-in beds)

Prepared by San Francisco Public Works