Earthquake Safety and Emergency Response Bond Program 2010 & 2014

Quarterly Status Report
Presented to the Citizens’ General Obligation Bond Oversight Committee
For the Third Quarter of FY19-20 – as of March 2020

Overview of ESER 2010 Scope and Budget
$415M

- Public Safety Building: $236.6M
- Neighborhood Fire Stations: $66.9M
- Auxiliary Water Supply System: $102.4M
- Oversight, Accountability & Cost of...: $2.5M
- Public Works Program Reserve: $2.4M
- Appropriated Unallocated Interest: $4.4M

Overview of ESER 2014 Scope and Budget
$397M

- Office of the Chief Medical Examiner: $67.5M
- Traffic Company & Forensic Services...: $163.3M
- Police Facilities: $29.6M
- Neighborhood Fire Station: $80.3M
- Emergency Firefighting Water System: $54.3M
- Oversight, Accountability & Cost of...: $2.3M
- Public Works Program Reserve: $451K

Fireboat Station No. 35
Topping-Out – Erection of Final Steel Beam – March 4, 2020

Traffic Company & Forensic Services Division
Topping-Out – Erection of Final Steel Beam – April 3, 2020
I. Highlights and accomplishments

- Pump Station 2 construction continues
- Ashbury Bypass Pipeline construction completed
- FS 5 final completion issued on February 19th
- FS35 steel float delivered from Shanghai, China to Pier 1 at Treasure Island on February 1st; structural steel topping-out ceremony held on March 4th
- TCFSD 100% CD submitted on January 17th; placed mat slab foundation on January 25th; structural steel topping-out ceremony held on April 3rd

II. Upcoming milestones

- FS5 construction contract closeout and financial closeout
- FS16 complete financial closeout
- FS35 place concrete deck slabs in April; pile driving at Pier 22½ will occur in Fall 2020
- Police Station Projects’ final completion
- TCFSD place concrete deck slabs in April & May; begin building envelope work in May

III. Bond sales and appropriations

- For ESER 2010, the City has issued six bond sales totaling $412.3M; $415M has been appropriated, inclusive of interest-earned. Additional interest earned of $500K is expected.
- For ESER 2014, the City has issued three bond sales and appropriated a total of $397M.

IV. Risks, issues or concerns on budget, scope or schedules

- COVID-19 has produced a variety of impacts that inhibit or influence differently the normal conduct of construction sites, affecting project cost and schedule:
  - Materials and equipment supply line continuity
  - Work force availability
  - Site safety protocols that impair productivity
  - Enhanced cleaning and protocols assurance
Public Safety Building (PSB 2010 – $230.5M*)

Recent accomplishments
- Current estimated savings (balance) is $7.7M. Project is currently undergoing financial reconciliation and close out.

Upcoming milestones
- The finalized project savings will be reallocated after necessary City approvals and PeopleSoft system requirements are satisfied.

Budget status

*Estimated final project budget/cost $230.5M; current appropriation is $236M.

Budget allocation

- Construction: $186.7M (81%)
- Project Control: $43.8M (19%)
- Total: $230.5M
Neighborhood Fire Stations (NFS 2010 – $66.9M)

Recent accomplishments

• FS 5 – Issued Final Completion to contractor on 2/19/20; processing of final pay app is underway
• App Bay Doors (10 FSs), National Garage Door – 90% complete; work completed at 9 fire stations (FS 8, 14, 18, 20, 26, 28, 33, 39, and 43)

Upcoming milestones

• FS 16 – Issue final payment to contractor; complete financial closeout
• FS 5 – Issue final payment to contractor; initiate financial closeout
• App Bay Doors (10 FSs), National Garage Door – Anticipated completion of FS 12 in June 2020

Current Phase: Various
Completion Date: June 2021

Budget status

Focused Scope (75)  Seismic & Comprehensive (5)

New Apparatus Bay Doors at Fire Stations 8, 18, 28, 33, 39 and 43
Neighborhood Fire Stations (NFS 2014 – $80.3M)

Recent accomplishments

- **Security Access Control (12 FSs)** – Final Completion issued on 1/9/20; final payment issued to contractor
- **FS 31 Generator** – 98% complete
- **App Bay Doors (15 FSs) Byron Epp Inc** – 20% complete; work completed at FS 7, 10, and 42
- **FS 29 Exterior Envelope** – 75% complete
- **FS 35** – Steel float delivered to Pier 1 at Treasure Island on 2/1/20; structural steel topping-out ceremony held on 3/4/20

Upcoming milestones

- **FS 31 Generator** – Final Completion anticipated in June 2020
- **App Bay Doors (15 FSs) Byron Epp Inc** – Final Completion of remaining 12 Fire Stations anticipated in August 2020
- **FS 29 Exterior Envelope** – Completion anticipated late summer 2020
- **FS 2 Generator** – Advertisement of Invitation for Bids anticipated in fall 2020
- **FS 35** – Driving of 60” steel piles at Pier 22½ to occur in Fall 2020 in preparation for delivery of floating fire station at Pier 22½
- **Pier 26 Fireboat Berths** – Substantial Completion and Final Completion anticipated in Spring 2020

Current Phase: Various
Completion Date: June 2021

<table>
<thead>
<tr>
<th>Budget status</th>
<th>Focused Scope (32)</th>
<th>Other Focused Scope (10)</th>
<th>Seismic &amp; Comprehensive (5)</th>
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</thead>
<tbody>
<tr>
<td>$56.81</td>
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<td>$80.3M</td>
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</tbody>
</table>

- Planning
- Design
- Bid/Award
- Construction
- Closeout
- Complete
- Cancelled
- On Hold

Fireboat Station 35
Structural Steel Topping-Out at Pier 1, Treasure Island

Fire Station 31
Generator Replacement
Emergency Firefighting Water System (EFWS 2010 – $102.4M)

Recent accomplishments
• Pumping Station 2 – Construction continues

Upcoming milestones
• Pumping Station 2 – Final completion anticipated in December 2020

Project status | 80 Projects*

Current Phase: Various
Completion Date: December 2020

Budget status

Pumping Station 2 at Fort Mason
Emergency Firefighting Water System  
( EFWS 2014 – $54.3M )

Recent accomplishments
• Ashbury Bypass Pipeline – Construction completed

Upcoming milestones
• 19th Avenue Pipeline – Preparing to award Public Works contract
• Clarendon Supply Pipeline – Bids due May 2020
• Terry Francois/Mission Rock/Warriors Way – Installation planned summer 2020 under contract DB-129.1, subject to virus restrictions

Project status | 80 Projects*

*Combined ESER 2010 & 2014 projects' status

Budget status

Current Phase: Various
Completion Date: December 2020

EFWS Pipeline Trench
Police Facilities (PF 2014 – $29.6M)

Recent accomplishments
• Park & Ingleside Renovations – Substantial Completion issued on 2/19/20

Upcoming milestones
• Northern, Richmond, Taraval Renovations – Final Completion anticipated to be issued in May 2020
• Park & Ingleside Renovations – Final Completion anticipated to be issued in May 2020
• MEP Pkg 2 (Bayview & Tenderloin) – Final Completion anticipated to be issued in June 2020

Project status

Budget status

Current Phase: Construction
Completion Date: June 2020

New Generator at Tenderloin Station
Office of the Chief Medical Examiner (OCME 2014 – $67.5M)

Recent accomplishments
• N/A

Upcoming milestones
• LEED Gold certification from USGBC; 52 points awarded, six points are under review, two points are being appealed (60 points required for LEED Gold)
• Final payment to executive architect pending LEED Gold certification

Budget allocation

Current Phase: Closeout
Completion Date: March 2018
Traffic Company & Forensic Services Division
(TCFSD 2014 – $163.3M*)

Recent accomplishments
• 100% Construction Documents issued in January 2020
• Placed mat foundation slab in January 2020
• Structural steel topping-out ceremony held on April 3, 2020
• 98% of construction work has been bought

Upcoming milestones
• Place concrete deck slabs at building, motorcycle parking garage, and evidence vehicle storage
• Begin building envelope work in May

Budget status

<table>
<thead>
<tr>
<th>Actuals</th>
<th>Encumbrances</th>
<th>Remaining Balance</th>
<th>Future Bond Sale</th>
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<tbody>
<tr>
<td>$57.6M</td>
<td>$54.76M</td>
<td>$50.3M</td>
<td>$163.3M*</td>
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</table>

Budget allocation

- Construction: $15.5M (10%)
- Project Control: $29.6M (18%)
- Site Control: $117M (72%)

Additional Funding Sources:
Project is in funding deficit of $17.3M – potential sources:
• ESER2010 Interest: $500K
• ESER2010 PSB savings: $7.2M
• ESER2014 Estimated COI Savings: $1M (*Current appropriation includes est. COI savings)
• Deferred Projects: $8.645M

Current Phase: Construction
Completion Date: Fall 2021

Structural Steel Erection and Metal Decking – March 27, 2020
## Attachment 1 | Budget Status and Financial Plan (ESER 2010)

**ESER 2010: As of March 2020**

<table>
<thead>
<tr>
<th>Bond Components and Projects</th>
<th>Bond Authorized Amount</th>
<th>Revised Budget (ii)</th>
<th>Appropriations</th>
<th>Expenditures</th>
<th>Encumbrances</th>
<th>Balances</th>
<th>Expenditures/ Appropriations</th>
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</thead>
<tbody>
<tr>
<td>Public Safety Building (PSB) (iii)</td>
<td>239,000,000</td>
<td>236,661,975</td>
<td>236,661,975</td>
<td>228,926,708</td>
<td>14,465</td>
<td>7,720,802</td>
<td>97%</td>
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<tr>
<td>Neighborhood Fire Stations (NFS)</td>
<td>64,000,000</td>
<td>66,906,313</td>
<td>66,906,313</td>
<td>65,099,738</td>
<td>502,709</td>
<td>1,303,865</td>
<td>97%</td>
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<tr>
<td>Auxiliary Water Supply System (AWSS)</td>
<td>102,400,000</td>
<td>102,400,001</td>
<td>102,400,001</td>
<td>89,880,507</td>
<td>5,631,906</td>
<td>6,887,588</td>
<td>88%</td>
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<tr>
<td>Oversight, Accountability &amp; Cost of Issuance</td>
<td>6,900,000</td>
<td>2,545,864</td>
<td>2,545,864</td>
<td>2,077,820</td>
<td>0</td>
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<td>Public Works Program Reserve</td>
<td>2,443,743</td>
<td>2,443,743</td>
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<td>2,443,743</td>
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<td>Appropriated Unallocated Interest</td>
<td>4,415,033</td>
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<td>4,415,033</td>
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<tr>
<td><strong>TOTAL (i)</strong></td>
<td><strong>412,300,000</strong></td>
<td><strong>415,372,929</strong></td>
<td><strong>415,372,929</strong></td>
<td><strong>385,984,774</strong></td>
<td><strong>6,149,081</strong></td>
<td><strong>23,239,075</strong></td>
<td><strong>93%</strong></td>
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</table>

(i) PeopleSoft financial data thru Q3 FY2020

(ii) Revised budgets based on PeopleSoft appropriations; data subject to change per clean-up efforts

(iii) PSB financial reconciliation & close out in process; project savings are intended to be reallocated to other ESER bond programs' project(s)' needs (pending necessary City approvals & PeopleSoft requirements)
### Attachment 1 | Budget Status and Financial Plan (ESER 2014)

**ESER 2010: As of March 2020**

<table>
<thead>
<tr>
<th>Bond Components and Projects</th>
<th>Bond Authorized Amount</th>
<th>Revised Budget (ii)</th>
<th>Appropriations</th>
<th>Expenditures</th>
<th>Encumbrances</th>
<th>Balances</th>
<th>Expenditures/ Appropriations</th>
</tr>
</thead>
<tbody>
<tr>
<td>Office of the Chief Medical Examiner (OCME)</td>
<td>63,895,000</td>
<td>67,532,024</td>
<td>67,532,024</td>
<td>67,395,692</td>
<td>40,292</td>
<td>97,040</td>
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<td>Traffic Company &amp; Forensic Services Division (TC/FSD)</td>
<td>162,195,000</td>
<td>163,375,150</td>
<td>163,375,150</td>
<td>57,679,782</td>
<td>54,761,241</td>
<td>50,934,127</td>
<td>35%</td>
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<tr>
<td>Police Facilities (PF)</td>
<td>29,490,000</td>
<td>29,645,661</td>
<td>29,645,661</td>
<td>24,772,866</td>
<td>467,417</td>
<td>4,405,378</td>
<td>84%</td>
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<tr>
<td>Neighborhood Fire Station (NFS)</td>
<td>83,555,000</td>
<td>80,351,381</td>
<td>80,351,381</td>
<td>38,810,193</td>
<td>17,002,513</td>
<td>24,538,675</td>
<td>48%</td>
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<td>Emergency Firefighting Water System (EFWS)</td>
<td>54,065,000</td>
<td>54,347,209</td>
<td>54,347,209</td>
<td>25,631,471</td>
<td>10,596,075</td>
<td>18,119,663</td>
<td>47%</td>
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<td>Oversight, Accountability &amp; Cost of Issuance</td>
<td>6,800,000</td>
<td>2,284,545</td>
<td>2,284,545</td>
<td>1,593,186</td>
<td>0</td>
<td>691,359</td>
<td>70%</td>
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<td>Public Works Program Reserve</td>
<td></td>
<td>451,187</td>
<td>451,188</td>
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<td>0</td>
<td>451,188</td>
<td>0%</td>
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<td>TOTAL (ii)</td>
<td>400,000,000</td>
<td>397,988,157</td>
<td>397,988,157</td>
<td>215,883,190</td>
<td>82,867,537</td>
<td>99,237,429</td>
<td>54%</td>
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</tbody>
</table>

(i) PeopleSoft financial data thru Q3 FY2020
(ii) Revised budgets based on PeopleSoft appropriations; data subject to change per clean-up efforts
The Earthquake Safety and Emergency Response (ESER 2010) Bond Program consists of three components: the Public Safety Building (PSB), the Neighborhood Fire Stations (NFS), and the Auxiliary Water Supply System (AWSS). The SFPUC manages the AWSS component and Public Works manages the remaining components. To date, there have been no upsets that would seriously compromise any client department’s expectations for the successful delivery of any project.

The ESER 2014 is comprised of five components: Office of the Chief Medical Examiner (OCME); Traffic Control & Forensic Services Division (TCFSD); Neighborhood Fire Stations (NFS); Emergency Firefighting Water System (EFWS); and Police Facilities (PF). The SFPUC manages the EFWS component and Public Works manages the remaining components.

The following is a brief summary of each component.

**Public Safety Building (2010)**
The Public Safety Building (PSB) provides a new venue for the SFPD Headquarters — effectively the command and control administration of the City’s police department-including the relocation of Southern District Station and a new Mission Bay Fire Station. Included in the project is the reuse of Fire Station #30, which serves as a multi-purpose facility for the Fire Department and the community. Historic resource consultants have determined that the existing fire station is eligible for the National Register of Historic Places. Consistent with the Mission Bay SEIR Addendum No. 7, Mitigation Measures, Item D.02, this facility was retained and reused in a manner that preserves its historic integrity. The other components of the project were designed to be respectful of the historic integrity of the existing fire station.

**Neighborhood Fire Stations (2010 & 2014)**
The ESER 2010 bond will renovate or replace selected fire stations to provide improved safety and healthy work environment for the firefighters. The selected stations are determined according to their state of condition and their importance for achieving the most effective delivery of fire suppression and emergency medical services possible.

The ESER 2014 bond program is anticipated to continue the work of ESER 2010 bond, categorizing projects according to the three categories of Focused Scope, Comprehensive, and Seismic. The ESER 2014 bond program will continue to address identified and prioritized needs at Fire Stations that were previously not addressed under the 2010 program. Significant improvements will have been completed at all SFFD Fire Stations at the conclusion of the 2010 and 2014 bond programs.

The Emergency Firefighting Water System includes the Auxiliary Water Supply System’s high-pressure water and cistern water storage for fire suppression in several areas of the City. The Emergency Firefighting Water System is vital for protecting against the loss of life, homes, and businesses from fire following an earthquake. It is also used for the suppression of non-earthquake multiple-alarm fires.

The Earthquake Safety and Emergency Response Bonds of 2010 and 2014 will seismically improve the Auxiliary Water Supply System (AWSS) cisterns, pipelines, tunnels and physical plant.
**Office of Chief Medical Examiner (2014)**

The existing OCME is located at the Hall of Justice (HOJ) at 850 Bryant Street. The HOJ is over 50 years old and seismically deficient. In the event of a major earthquake, this building is not expected to be operational. This project is part of a larger strategy to replace the Hall of Justice established in the City’s 10-Year Capital Plan as the Justice Facilities Improvement Program (JFIP).

The $65M project will relocate the OCME to One Newhall Street in the India Basin Industrial Park. The new facility will house approximately 50 employees who are organized into the four units of the OCME: Field Investigations, Medical/Autopsy, Laboratory, and Administration.

**SFPD Traffic Company and Forensic Service Division (TCFSD) (2014)**

The SFPD Traffic Company (TC) is currently located at the Hall of Justice (HOJ) at 850 Bryant Street. The SFPD Forensic Services Division (FSD) is currently located at two facilities. The FSD Administration, Crime Scene Investigations, and Identification units, with approximately 60 employees, are housed at HOJ. The FSD Crime Lab, with approximately 25 employees, is housed at Building 606 in the Hunters Point Shipyard.

The project will relocate the TC & FSD to a site located at 1995 Evans Avenue, Mission Bay, San Francisco. The project is being developed to support 109 employees for 2020 FSD demand within approximately 70,000 sf and allows for a potential future expansion if required. The SFPD – TC will support 94 employees for 2020 demand within 16,500 sf plus 8100 sf motorcycle parking garage. The Real Estate Division occupies approximately 2,100 sf with up to 7 full time employees plus meeting space to accommodate an additional 6 visiting staff. With common spaces the building is approximately 103,600 sf.

**Police Facilities (2014)**

This bond program component includes various *Focused Scope and Comprehensive* facility upgrade projects at 12 police facilities – 9 district stations and 3 support facilities - across the City. The work scopes are derived from a series of onsite investigations, observations, and professional evaluations of different building systems that include mechanical, electrical, plumbing, fire protection, and structural safety. It also includes assessments of seismic strength, building envelope (i.e. integrity of roof, doors, windows, and walls), ADA accessibility requirements, as well as other site improvements that ensure safety and security.

The project’s overall budget is $30M, the cost to address all Police Facilities building issues is estimated as above $250M, and therefore project priorities are selected per recommendations by the Citywide Capital Plan, including state of condition and the importance of particular improvements in achieving the most effective delivery of police services possible. The building deficiencies that inhibit public access, or that may compromise occupant life safety, and others that pertain to code compliance, will get the first priority.